# ADJUDICATION AND REVIEW COMMITTEE SUPPLEMENTARY AGENDA

### 4 November 2014

The following items are attached for information and are submitted with the agreement of the Chairman

### 5 PRESENTATION BY THE HEAD OF REGULATORY SERVICES CONCERNING COMPLAINTS MANAGEMENT ACROSS THE SERVICE (Pages 1 - 12)

Presentation by Patrick Keyes – Head of Regulatory Services

6 PRESENTATION BY THE HEAD OF BUSINESS & PERFORMANCE CONCERNING CORPORATE COMPLAINTS (Pages 13 - 20)

Phillipa Brent-Isherwood – Head of Business & Performance

- 8 UPDATE ON STAGE THREE ACTIVITY (Pages 21 26)
- 10 UPDATE ON LGO AND HOUSING OMBUDSMAN ACTIVITY TO END OF OCTOBER (Pages 27 34)

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# Agenda Item 5

# Adjudication & Review Committee

4 November 2014

**Regulatory Services Complaint Handling** 

# **Regulatory Services Comprises**

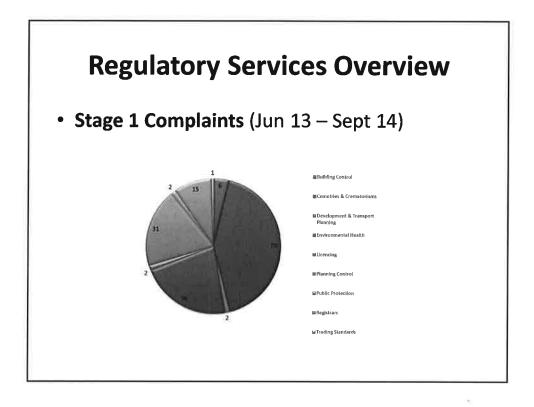
- Public Protection:
  - Environmental Health
  - Licensing
  - Trading Standards
- Planning Control & Enforcement
- Building Control
- Bereavement Services (Cemeteries and Crematorium)
- Registrars (Births, Deaths and Marriages)
- Development & Transportation Policy (Strategic)
- Emergency Planning & Business Continuity

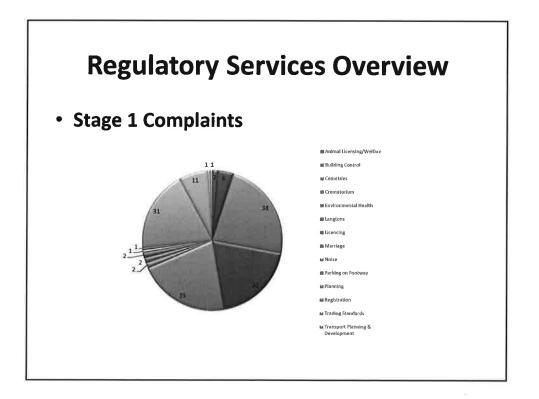
# **Complaint Routes**

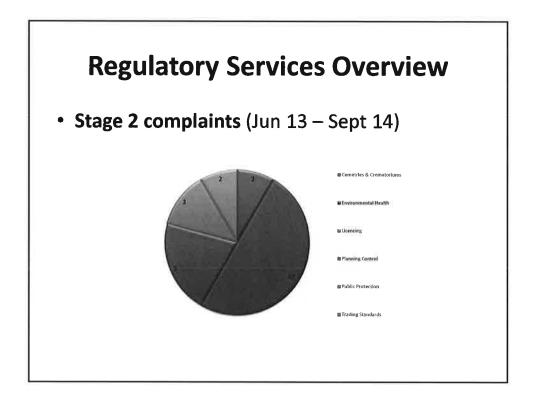
- Corporate Complaint System (CRM)
- Ombudsman
- Members
- Complaint stages 1, 2 & 3
- Applies to all services
- Regulatory Services came into being in May 2013

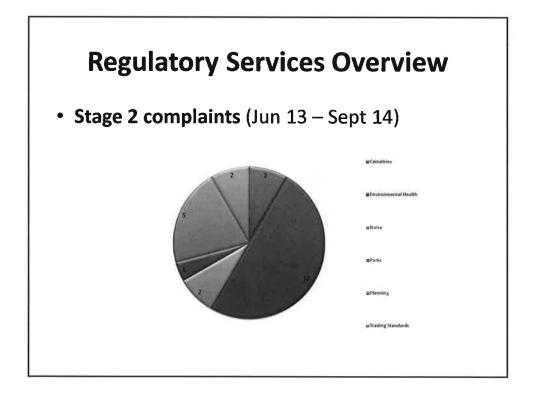


- Dissatisfaction with Service level/quality
- Not done as much as complainant expects/ desires
- Disagreement with a decision
- Delay, speed, perceived bureaucracy
- Staff behaviour
- Messed up apology due

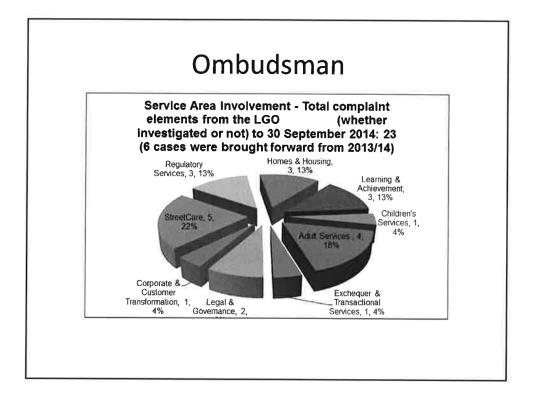








		5ta	<b>1</b>	-	Stars 2	Stage 3
AL PAR	Number Logged	Completed In 10 days	Completed In 10 days (%)	Completed over 10 days		Number Logged
lune 2013	22	19	86	3	4	
July 2018	10	9	90	1	4	
August 2013	14	11	79	3	3	1
September 2013	13	8	62	5		
October 2013	17	11	65	6		
November 2015	7	5	71	2	2	
December 2013	3	3	100	0		
Jamuary 2014	7	7	100	0		
February 2014	2	1	50	1	1	
March 2014	9	9	100	0		
April 2014	11	8	73	3	1	
May 2014	12	11	92	1		
June 2016	15	13	87	2	3	
hdy 2014	12	10	83	2	2	
August 2014	4	4	100	0	3	
September 2014	7	6	86	1	1	
Total	165	135	82	29	24	1



# Regulatory Services' 3 Service Principles

In any given case we expect RS staff to be :

- Professional
- Approachable
- Outcome rather than process focussed

# Translating Principles to Complaint Handling (1)

- Some complaints derive from regulatory outcome, eg a planning decision
- Response:
  - Inform, explain, clarify
  - Review our generic advice
  - Usually not recorded initially as a complaint unless specific decision error or handling issue eg missed consultation

# **Translating Principles to Complaint** Handling (2)

Approachability:

- Aim to nip in bud, eg call, visit , apologise eg Cems and Crems, EH, Planning
- Clarify basis of complaint
- Manage user expectations
- Be proportionate in response

# **Translating Principles to Complaint** Handling (3)

Focus on **outcome** not process:

- Plain language including to assist Members
- Manage user expectations
- Give realistic resolution timeframes and parameters for what we can/can't do and why

# Translating Principles to Complaint Handling (4)

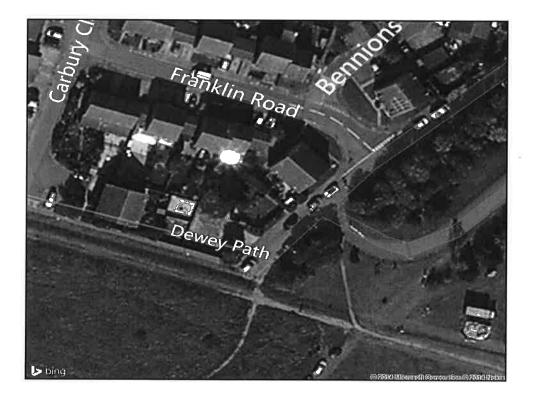
By the nature of what we do Regulatory Services complaints can be technically complex and time consuming:

- Gathering information, eg historical records
- Assessing site conditions
- Cross service liaison
- External agencies / crossover
- Spotting the seriousness early on
- Isolating key complaint contact within a group
- Persistent complainants
- Areas for interpretation and judgement

# Complaints - 3 example cases

- 1. Simple, timely resolution
- 2. Middle range
- 3. Protracted nature/ complexity/players



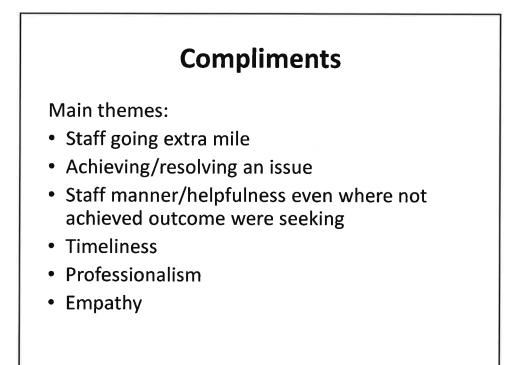


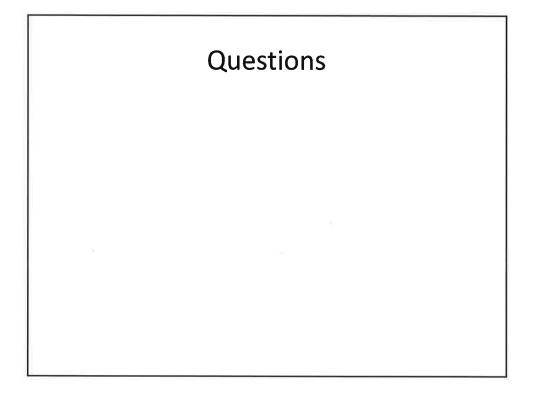




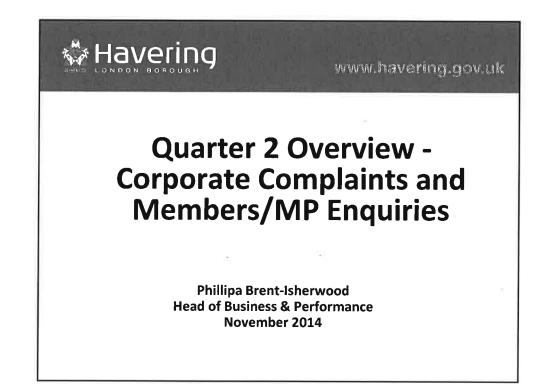
# **Learning from Complaints**

- Share with staff member subject of complaint
- RS feedback complaint/compliment sessions
- High level sensitive, cross service complaints at Regulatory Services Management Team
- Cross service complaint protocol invoked 2014
- Team meetings and staff 1 to 1s
- Revise our processes/information

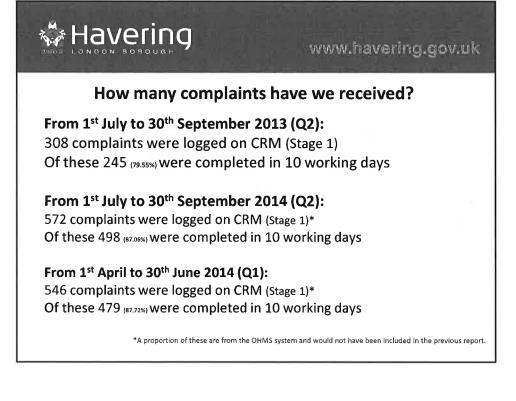




## Agenda Item 6 03/11/2014



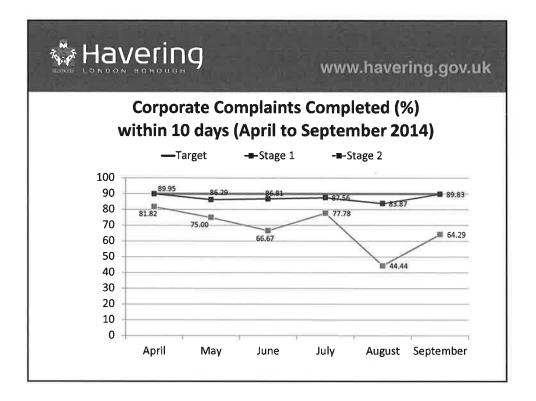


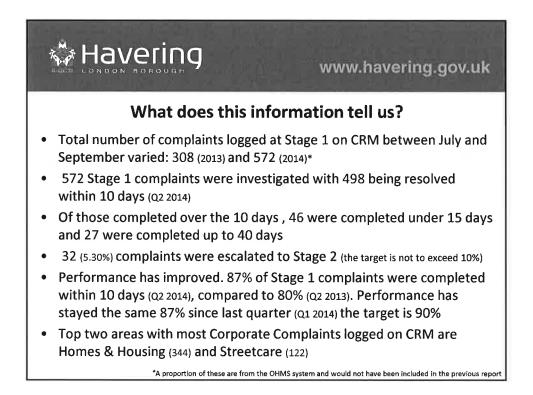


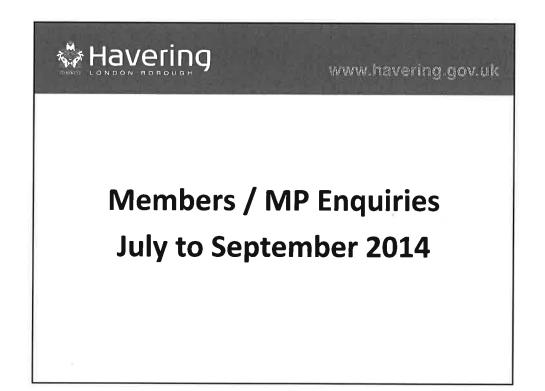
		www.ha	wering.go
Complaints esc July an	alated to S d Septemb	•	ween
.30% of complaints were		-	e Corporate
erformance target is not	to exceed 10	0%.	
erformance target is not	to exceed 10 Stage 1 Complaints Logged	D%. Stage 2 Complaints Logged	Escalated to Stage 2 (%) - Monthly
	Stage 1 Complaints	Stage 2 Complaints	Stage 2 (%) -
Performance target is not July August	Stage 1 Complaints Logged	Stage 2 Complaints Logged	Stage 2 (%) - Monthly 4.13
luly	Stage 1 Complaints Logged 209	Stage 2 Complaints Logged 9	Stage 2 (%) - Monthly 4.13 (9 of 218) 4.62

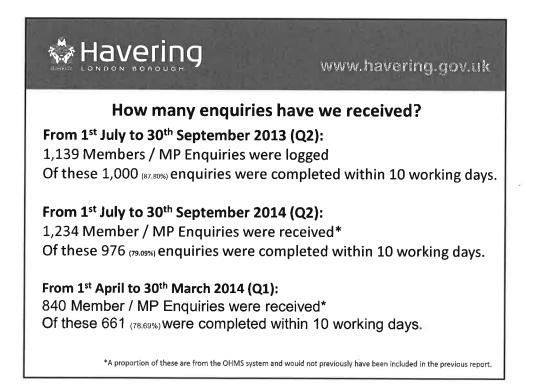
			8	wyw wy	These	/erii
	_			5 U N 3		44
rvice Breakdow	/n – .	July	to Se	eptei	nbe	er 20
	Stage 1 Logged		npleted n 10 days	Stage 2 Logged		pleted 10 days
Adult Services				copped		10 0045
Business & Performance		×	14			
Children's Services	1	100%	(1 of 1)		1.00	
Communications	1	100%	{1 of 1}		18	
Corporate & Customer Transformation	31	97%	(30 of 31)			
Corporate Policy & Community	1	100%	(1 of 1)		æ	
C, C & ED Director						
Culture & Leisure	16	100%	(16 of 16)	1	100%	(1 of 2)
Economic Development	4	75%	(3 of 4)		- 56	
Homes & Housing	344	90%	(308 of 344)	10	60%	(6 of 10)
Learning & Achievement	7	43%	(3 of 7)			1.5
oneSource	22	86%	(19 of 22)	2	50%	(1 of 2)
Public Health						
Regulatory Services	23	87%	(20 of 23)	5	100%	(5 of 5)
Streetcare	122	79%	(96 of 122)	14	50%	(7 of 14)
Total	572	87%	(498 of 572)	32	63%	(20 of 3.

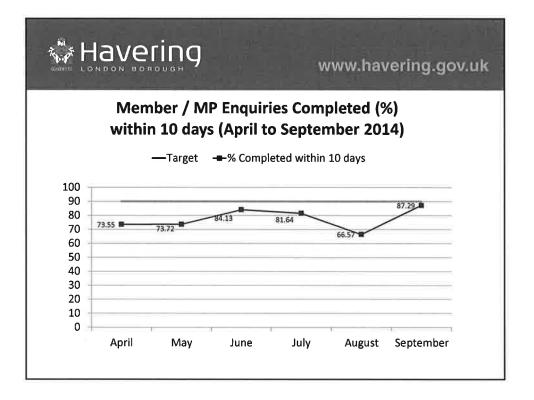
Ton Q Tonico d		n by Topic	
Top 3 Topics of	of complaints are:	2 <sup>nd</sup>	3rd
Q1 2014 April – June)	Housing Services (51)	Waste (27)	Parking Tickets (13)
Q2 2014 July – September)	Housing Services (62)	Waste (44)	Parking Tickets (23)
Q2 2013 July – September)	Housing Services (89)	Street Cleaning (21)	Parking Tickets (19)
ut also Q2 last year. Due to problems replaci nquiries have increase ngoing scrutiny and ac	Parking Tickets have been in the ng the maintenance contractor i d for in maintenance works. The tions are in place to improve pe ctor and after attempts to resolv	top 3 topics not only this in housing, customer com e new contractor is now in rformance. For capital wo	quarter and last quarter, plaints and Member place, and is under rks there has been a











	w	ww.hav	ering.gov.
Number of enqui (July to Se		-	vice
Soruce Avea	Number of Con suirles logged withi		ompleted in 10 days
Adult Services	21	21	100%
Business & Performance	-	-	
Children's Services	7	3	43%
Communications	1	1	100%
Corporate & Customer			
Transformation	1	1	100%
Corporate Policy & Community	-		120
C, C &ED Director	8	6	75%
Culture & leisure	36	33	92%
Economic Development	-	÷	5 <b>4</b> 5
Homes & Housing	260	225	87%
Learning & Achievement	10	10	100%
oneSource	5	4	80%
Public Health	-	-	120
Regulatory Services	53	48	91%
Streetcare	832	624	75%
Total	1.234	976	79%

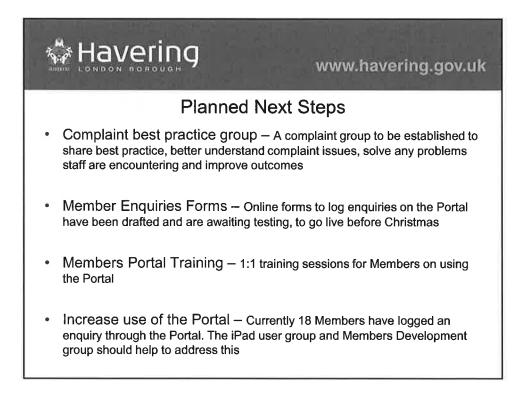
op 3 Topics o	Breakdow of Member Enquiri	<b>/n by Topic</b> ies are:	
	151	2 <sup>nd</sup>	3rd
21 2014 (pril – June)	Housing Services (77)	Schemes (Streetcare) (60)	Street Cleaning (47)
2 2014 uly – September)	Housing Services (124)	Street Cleaning (88)	Schemes (Streetcare) (78)
2 2013 uly – September)	Road & Highway Maintenance (215)	Street Cleaning (120)	Housing Services (118)
ousing Services and S ut also Q2 last year.	treet Cleaning have been in th	ne top 3 topics not only this o	quarter and last quarter,

1 1 1 1 1		g	v	vvv	v.havering.gov.uk
	Top 10 re	epo	rting Members	/ N	IPs 2014
	July	1.00	August	and.	September
1.	Andrew Rosindell (47)	1.	Ray Morgan (35)	1.	Andrew Rosindell (51)
2.	Ray Morgan (43)	2.	Andrew Rosindell (21)	2.	Angela Watkinson (24)
3.	John Wood (38)	3.	Angela Watkinson (21)	3.	Stephanie Nunn (23)
4.	Ronald Ower (24)	4.	John Wood (17)	4.	Damien White (21)
5.	Damien White (22)	5.	Ronald Ower (16)	5.	Jeffery Tucker (18)
6.	Robert Benham (20)	6.	Joshua Chapman (15)	6.	Ray Morgan (15)
7.	Angela Watkinson (20)	=7.	Barry Mugglestone (13)	7.	Barry Mugglestone (14)
8.	Jon Cruddas (19)	=7.	Damien White (13)	=8.	Brian Ealing (13)
9.	Stephanie Nunn (16)	=7.	Jason Frost (13)	=8.	Roger Ramsey (13)
=10.	Joshua Chapman (14)	=7.	Julie Wilkes (13)	=8.	Wendy Brice-Thompson (13)
=10.	Linda Trew (14)				

# What does this information tell us? Streetcare (832) and housing (260) received the majority of Members / MP enquiries Total number of enquiries logged on CRM has increased from 1,139 in Q2 2013/14 to 1,234 in Q2 2014/15\* (Total Number of Enquiries logged on CRM in Q1 was 850). 1234 Member Enquiries were investigated with 976 being resolved

- within 10 daysOf those completed over the 10 days, 125 were completed under 15
- Of those completed over the 10 days, 125 were completed under 15 days and 135 were completed up to 65 days
- Performance has declined year on year (79% (976 of 1,234) of enquiries were completed within 10 days (Q2 2014), compared to 88% (1,000 of 1,139) (Q2 2013)) but has improved since last quarter 78% (661 of 850) (Q1 2014). The target is 90%



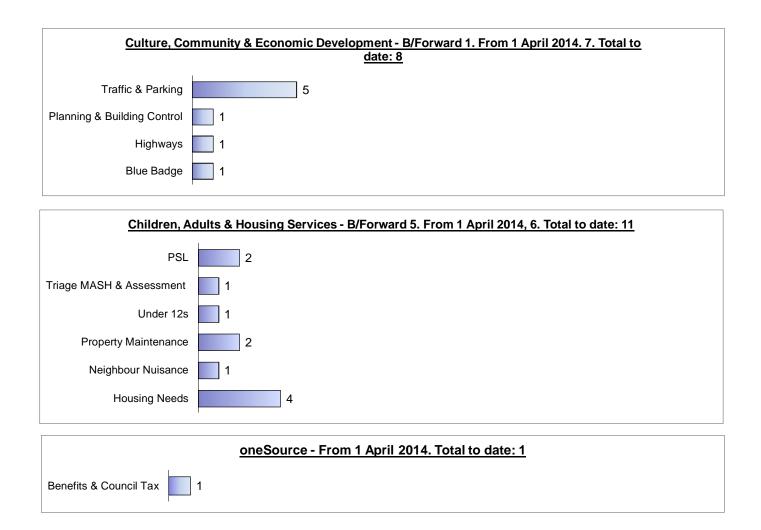


		<b>hree</b> Hearing requests Wards and services hi <b>comme</b>	ighlight	ed cont	tain the	highes	t activit	y <u>to da</u>	ate. AL	-					
Directorate	Service	Service Delivery Area	Brooklands	Cranham	Elm Park	Gooshays	Hacton	Havering Park	Heaton	Pettits	Rainham & Wennington	Romford Town	South Hornchurch	O/S Borough	Grand Total
Culture, Community & DEconomic Development	StreetCare	Traffic & Parking			1	1		1		1		1			5
Ŋe		Highways					1								1
		Blue Badge												1	1
21	Regulatory Services	Planning & Building Control											1		1
Children, Adults & Housing	Homes & Housing	Neighbour Nuisance				1									1
-		Property Maintenance		1					1						2
		Housing Needs	1			1						1		1	4
		PSL							1					1	2
	Children's Services	Under 12s	1												1 🗸
		Triage MASH & Assessment												1	1
oneSource	Exchequer & Transactional Services	Benefits & Council Tax									1				
Grand Total			2	1	1	3	1	1	2	1	1	2	1	4	20 (

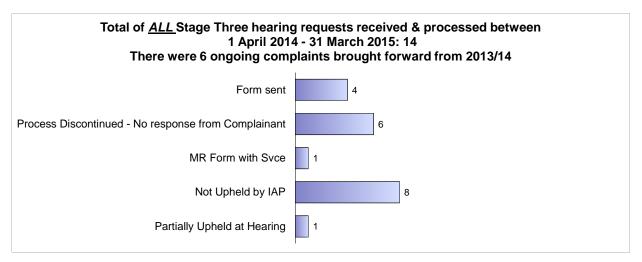
# Stage Three Activity: by Ward

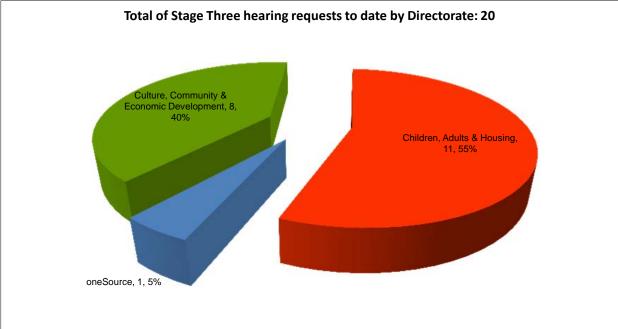
New Stage Three R	Requests - Ward Totals fo	or the month of: OCTOBER			
Directorate	Service	Service Delivery Area	Heaton	O/S Borough	Grand Total
Culture, Community & Economic Development	StreetCare	Blue Badge?		1	1
Children, Adults & Housing	Homes & Housing	PSL	1	1	2
Grand Total			1	2	3

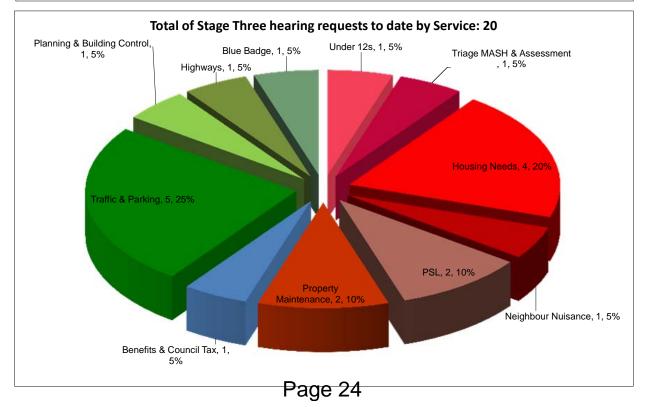
### Stage Three Activity: By Service Area in Group Directorates



### **Evaluation of Stage Three Activity**







### Stage Three <u>Complaints</u> - by Service 1 April 2014 - 31 March 2015: (Six cases were brought forward from 2013/14)

			ure, Con omic De				Childre	en, Adu	lts & Ho	ousing			oneS	ource			
		StreetCare	Trading Standards, Licensing & Environmental Health	Planning & Building Control	Culture & Leisure	Learning & Achievement	Children's Services	Business & Performance	Adult Services	Homes & Housing (Housing Needs)	Homes & Housing (Estate & Maintenance)	School Appeals	Benefits & Council Tax	Business rates	Asset Management	General: Member & non 'Service specific' issues	
	Detential OO secondaist as titled	0	0	0	1	0	0			0	4		0				
ŝ	Potential S3 complaint notified:-	0	0	0		0	0			0	1		0				1
PROCESS	Awaiting return of S3 MR form from complainant:-	3	0	0		0	1			0	0		0				4 5
ŏ	Complaint discontinued:- Awaiting Service response:-	<u> </u>	0	0		0	0			0	0		0				5 1
Ë.	Awaiting Service response. Awaiting IAP or Adjourned:-	0	0	0		0	0			0	0		0				0
	Awaiting IAP of Adjourned.	0	0	0		0	0			0	0		0				0
	Complaint not upheld at IAP:-	2	0	0		0	0			3	2		1				8
	Complaint PARTIALLY upheld at IAP:-	0	0	0		0	0			0	0		0				0
Ξ	Complaint upheld at IAP:-	0	0	0		0	0			0	0		0				0
ខ	Awaiting Hearing:-	0	0	0		0	0			0	0		0				0
OUTCOME	Complaint not upheld by hearing:-	0	0	0		0	0			0	0		0				0
0	Complaint PARTIALLY upheld by hearing:	0	0	0		0	1			0	0		0				1
	Complaint upheld by hearing:-	0	0	0		0	0			0	0		0				0
	Total complaints:-	7	0	1	0	0	2	0	0	4	5	0	1	0	0	0	20

### Stage Three Complaints: 1 April 2014 – 31 March 2015 - Analysed by Month

	20	Total number of Stage Three requests											
_			Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Mar
	6	Cases b/fwd from 2013/14											
	13	Stage Three request notified [memo]	3	0	2	2	1	2	3	0	0	0	0
	14	Stage Three requests OPENED from 1 April 2014 to date	1	0	3	2	3	2	3	0	0	0	0
Of which	6	Did not proceed / Process Discontinued	0	2	0	1	2	0	1	0	0	0	0
	8	Were not upheld by IAP	0	2	0	1	0	3	2	0	0	0	0
	0	Were partially upheld by IAP	0	0	0	0	0	0	0	0	0	0	0
	0	Were upheld by IAP	0	0	0	0	0	0	0	0	0	0	0
	0	Were not upheld at Hearing	0	0	0	0	0	0	0	0	0	0	0
	1	Was partially upheld at Hearing	1	0	0	0	0	0	0	0	0	0	0
	0	Were upheld at Hearing	0	0	0	0	0	0	0	0	0	0	0
Leaving	5	Ongoing open - and notified - cases											

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# Agenda Item 10

### Local Government Ombudsman (LGO) and Housing Ombudsman Service (HOS) cases and decisions on Standards issues Monthly Update

The following few pages are intended to provide Members with an overview of complaints considered by councillors at Stage Three of the Corporate Complaints process or by the Local Government and Housing Services Ombudsmen.

This is but a brief summary and I can provide you with additional details about activity within your ward should you require it. There is also a link to much more detail concerning all cases considered by the LGO should you wish to see what complaints have been brought against the council. If you require any further information about that database, please contact my colleague Jacqui Barr (extn. 2439).

### LGO Current Position: to 31 October 2014, cases by Ward

In the following PDF will be found a chart showing current Ombudsman activity displayed in Service Area within Directorates. As there were six cases open at 31 March, they have been brought forward as part of the overall statistics. These are included in the "year to date" figures and I have added a summary for those cases added during **October**.

### **Ombudsman Cases summary:**

During **October** the Council received four new contacts from the Ombudsman, three of which were enquiries. One involved Traffic & Parking, another was in relation to Housing Needs whilst the third enquiry was about Benefits. The fourth contact was an investigation about a school appeal. All contacts have been answered. During the month, the Council was informed that two cases had been ended, one involving Children's Services, the other, a school appeal. Neither was upheld and no maladministration was recorded. In addition, a "premature" case referred to the Council was informed that a case which had been recorded against Adult Social care was not against Havering and so this was removed and the records amended accordingly.

### The Housing Ombudsman Service

During October a recently closed Housing Ombudsman case was re-opened as it appeared not all the issues had been successfully addressed. During the month, the Council closed three old cases which had been closed by the Housing Ombudsman, but which had not been notified to the Council.

### Standards issues:

There was no activity under the Standards procedures during October, though at the request of the Chair of the Adjudication & Review Committee, a review of the protocols and procedure of the way in which Havering deals with complaints about complaints about Member conduct has commenced.

### Other information:

We are continuing to add to the final decisions from the Ombudsman and these can be viewed on the Intranet and can be accessed via:

### https://intranet.havering.gov.uk/index.aspx?articleid=21830

You will find a general page with other links to various LGO organisations and links to further pages set out in complaint categories and within each of these will be found PDFs containing the LGO final decisions. A glossary of abbreviations used with the decisions will be found on the general page. In future, decisions will be added as they are received.

Grant Söderberg, (extn) 3091, e-mail: grant.soderberg@havering.gov.uk

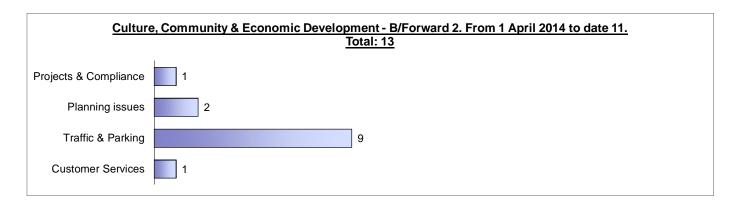
# Ombudsman Activity: by Ward

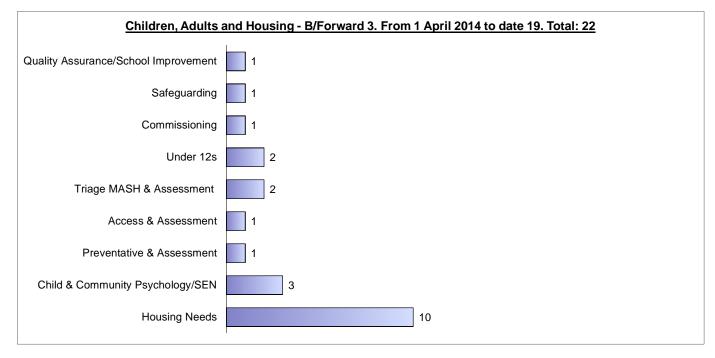
Detailed sum	-	man activity by service nd services highlighted								•										tivity v	within
Directorate	Service	Service Delivery Area	Brooklands	Cranham	Elm Park	Emerson Park	Gooshays	Hacton	Harold Wood	Havering Park	Hylands	Mawneys	Pettits	Rainham & wennington	Romford Town	South Hornchurch	Squirrels Heath	St Andrews	Upminster	O/S Borough	Grand Total
Culture, Community & Economic Vevelopment	Regulatory Services	Projects & Compliance					1														1
θe	-	Planning issues															2				2
e 28	Corporate & Customer Transformation	Customer Services	1																		1
	StreetCare	Traffic & Parking			1						2	1			1	1		2	1		9
Children, Adults and Housing	Homes & Housing	Housing Needs	1				3								2			2		2	10
	Learning & Achievement	Child & Community Psychology/SEN						1	2												3
		Quality Assurance/School Improvement				1															1
	Children's Services	Triage MASH & Assessment														2					2
		Under 12s	2																		2
	Adult Services	Preventative & Assessment											1								1
	, i i i i i i i i i i i i i i i i i i i	Access & Assessment																		1	1
	, i i i i i i i i i i i i i i i i i i i	Commissioning																		1	1
		Safeguarding															1				1
oneSource	Exchequer & Transactional Services	Benefits & Council Tax								1				2			1				4
	Legal & Governance	School Appeals		1		1							1								3
Grand Total			4	1	1	2	4	1	2	1	2	1	2	2	3	3	4	4	1	4	42

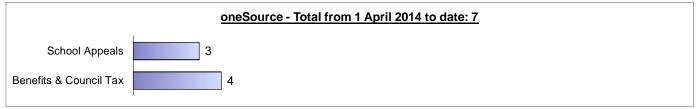
# Ombudsman Activity: by Ward

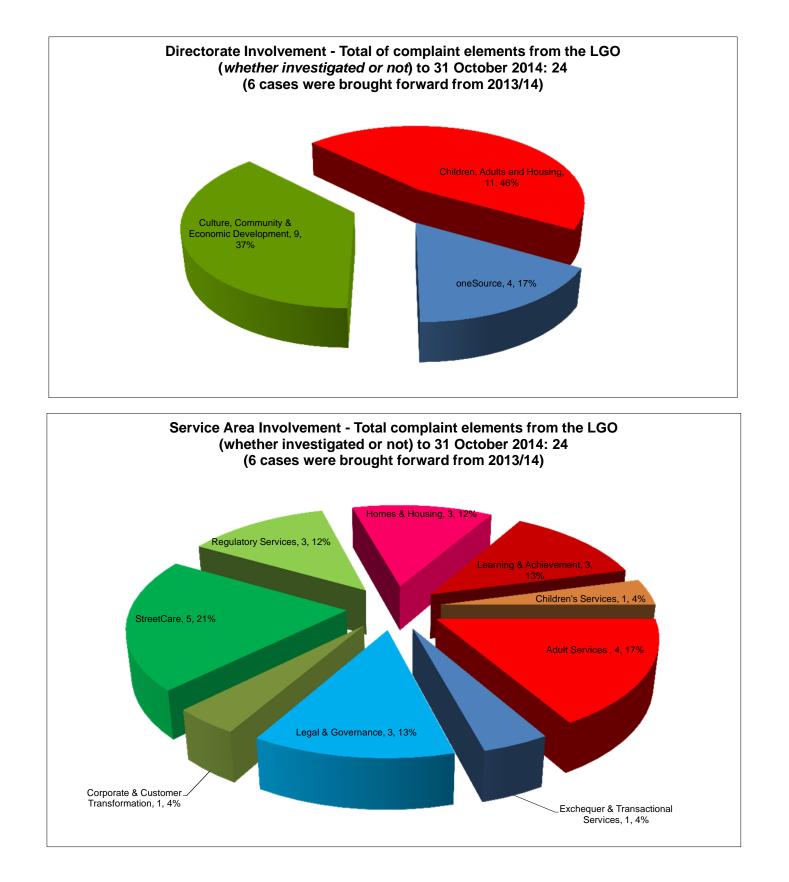
Wa	rd Totals for the month c	of: OCTOBER					
Directorate	Service	Service Delivery Area	Emerson Park	Gooshays	Havering Park	South Hornchurch	Grand Total
Culture, Community & Economic Development	StreetCare	Traffic & Parking				1	1
Children, Adults and Housing	Homes & Housing	Housing Needs		1			1
oneSource	Exchequer & Transactional Services	Benefits & Council Tax			1		1
	Legal & Governance	School Appeals	1				1
Grand Total			1	1	1	1	4

### Ombudsman investigations: By Service Area in Group Directorates From 1 April 2014 (including open cases brought forward)

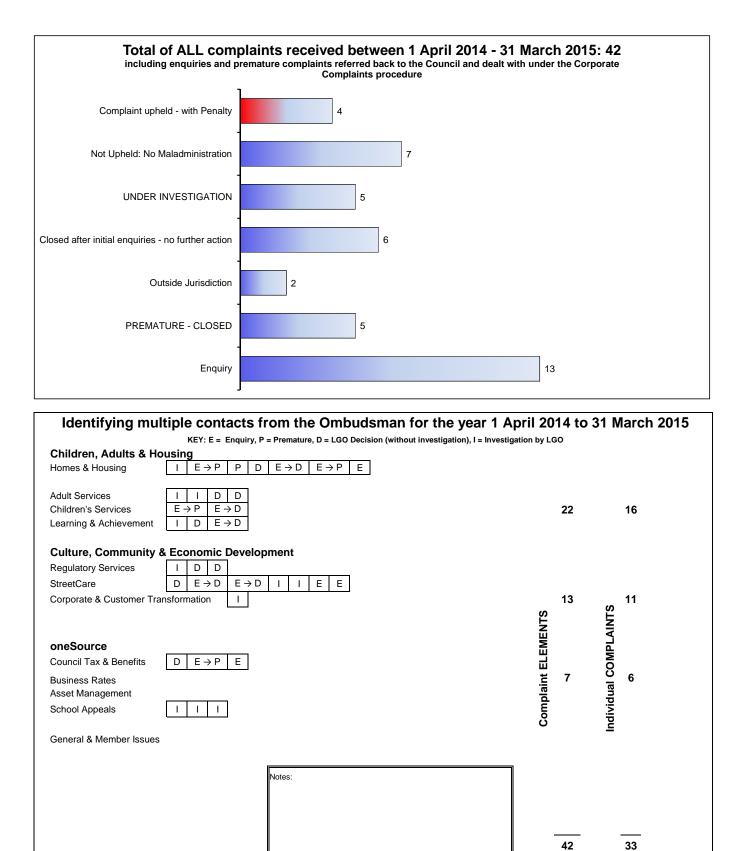








### **Evaluation of Ombudsman Activity**



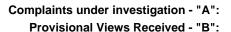
Local Government Ombudsman Complaint Elements - by Service 1 April 2014 - 31 March 2015:

(Six cases were brought forward from 2013/14)

2014/15 BVPI target for maladministration is 0 and no more than 8 instances where penalties are awarded

From 1 April 2014 - revised Directorates & Services including oneSource areas

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**Complaints determined:** 

Report issued: Upheld; maladministration and injustice Report issued: Upheld; maladministration, no injustice Report issued: Not upheld; no maladministration Upheld; maladministration and injustice Upheld; maladministration, no injustice Not upheld; no maladministration Closed after initial enquiries - out of jurisdiction Closed after initial enquiries - no further action Not upheld: No further action Not upheld: No further action Complaint **Elements** Completed - not Premature - "C":

Prematures & LGO enquiries - "D": Totals - A, B,C & D:

ξ	ure, C & Eco Develc	nomi	с		nildre	n, Ad	ults 8	έ Ηοι	using		oneS	ource	9											
StreetCare	Public Protection	Planning & Building Control	Customer Services	Learning & Achievement	Children's Services	Business & Performance	Adult Services	Homes & Housing (Housing Needs)	Homes & Housing (Estate & Maintenance)	School Appeals	Council Tax & Benefits	Business rates	Asset Management	General: Member & non 'Service specific' issues		Complaint <i>Elements</i> under Investigation		Complaint <i>Elements - <u>PVs Recd</u> whether investigated or not</i>		Completed/Omb D./OSJ/No Inv.		Premature - or enquiries		
2	0	0	0	0	0	0	2	0	0	1	0	0	0	0	_'	5	' +	0	+	19	+	18	=	
0	0	0	0	0	0	0	0	0	0	0	0	0	0	0			•				-		: 6	-
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0	0	0	0	0	0	0	0	0	0	0	0	0	0	0						0	]			
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0	0	1	0	1	0	0	1	1	0	0	0	0	0	0	1					4	1			
0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	-					0	-			
0	0	1	1	0	0	0	1	0	0	2	1	0	0	0	-					6	-			
0	0	0	0	0	1	0	0	0	0	0	0	0	0	0	-					1	-			
<b>3</b> 0	0	0	0	1	0	0	0	1	0	0	0	0	0	0	-					5 3	1			
3	0	3	0	1 3	0	0	0 2	1	0	2	0	0	0	0						3 19	-			
5	U	5				U	4	5	U			U	U	U	1					13	4			
4	0	0	0	1	3	0	0	7	0	0	3	0	0	0								18		
		-	-						-	3	_					42							<b>.</b>	

### Local Government Ombudsman Referrals: 1 April 2014 – 31 March 2015 - Analysed by Month

5 28 Of which 5	Operating Completes (Investigations only) b/fuel from 2012/14		Mox	lum		A	Son						
		Apr	Мау	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar
	Ongoing Complaints (Investigations only) b/fwd from 2013/14	2	4	F	4	•	2		0	0	0	0	0
JI WHICH 5	New <b>Complaints</b> were reported <b>from 1 April 2013</b> to date (including Prematures & enquiries) were Premature - normally L2 complaints referred back to the Council	3 2	4	5	0	8 2	3	4	0 0	0 0	0 0	0	0 0
			1	0			0	0					
and 4	were enquiries by the LGO which have <b>NOT</b> been changed by further actions	0	0	0	0	0	4	3	0	0	0	0	0
12	were not investigated (decisions already made by the LGO e.g: OSJ, Provisional View etc.)	0	3	4	0	4	1	0	0	0	0	0	0
1	Provisional View on <u>investigated cases</u> currently pending LGO decision	3	0	0 2	0 2	0	0	0 2	0	0	0	0	0
and 10 Leaving 1	Investigations completed Cases currently being investigated (not Prematures or PVs) or to be c/fwd (if open at 31 March)	3	U	2	2	1	U	2	0	0	0	0	0
	There is currently <b>0</b> premature complaint being processed												
Page 34	The Ombudsman's anticipated response time is currently <b>20 working</b> days												
	The Ombudsman's anticipated response time is currently <b>20 working</b> days	ry, prema	iture and	d inves	tigation								
<u>မ</u> 4	The Ombudsman's anticipated response time is currently <b>20 working</b> days	ry, prema <b>Apr</b>	iture and <b>May</b>	d inves Jun	tigation Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar
<u>3</u> 4	The Ombudsman's anticipated response time is currently <b>20 working</b> days           Referrals from the Ombudsman (by reference number)         - could include multiple elements: enquir           Ongoing Complaints (Investigations only) b/fwd from 2012/13						Sep	Oct	Nov	Dec	Jan	Feb	Mar
<u>3</u> 4 72	The Ombudsman's anticipated response time is currently <b>20 working</b> days           Referrals from the Ombudsman (by reference number)         - could include multiple elements: enquir           Ongoing Complaints (Investigations only) b/fwd from 2012/13         New Complaints were reported from 1 April 2013 to date (including Prematures & enquiries)			Jun 5	Jul 8		Sep 4	Oct 9	<b>Nov</b> 4	<b>Dec</b> 4	Jan 4	Feb 8	<b>Mar</b> 3
3 4 72 0 72	The Ombudsman's anticipated response time is currently <b>20 working</b> days           Referrals from the Ombudsman (by reference number)         - could include multiple elements: enquir           Ongoing Complaints (Investigations only) b/fwd from 2012/13         New Complaints were reported from 1 April 2013 to date (including Prematures & enquiries)           were Premature - normally L2 complaints referred back to the Council         Premature - normally L2 complaints	Apr 11 0			Jul	Aug	Sep 4 1		4		<b>Jan</b> 4 1		
€	The Ombudsman's anticipated response time is currently <b>20 working</b> days           Referrals from the Ombudsman (by reference number)         - could include multiple elements: enquin           Ongoing Complaints (Investigations only) b/fwd from 2012/13         New Complaints were reported from 1 April 2013 to date (including Prematures & enquiries)           were Premature - normally L2 complaints referred back to the Council were enquiries by the LGO which have not been superceded by a later Ombudsman "decision"	Apr 11 0 0	May 7 1 0	Jun 5 2 0	Jul 8 2 0	Aug 5 0 0	4 1 0	9 0 0	4 0 0	4 0 1	<b>Jan</b> 4 1 1	8 3 2	3
↔ 12 72 0 72 0 72 0 72 0 72 0 72 10	The Ombudsman's anticipated response time is currently <b>20 working</b> days           Referrals from the Ombudsman (by reference number)         - could include multiple elements: enquin           Ongoing Complaints (Investigations only) b/fwd from 2012/13         New Complaints were reported from 1 April 2013 to date (including Prematures & enquiries)           were Premature - normally L2 complaints referred back to the Council were enquiries by the LGO which have not been superceded by a later Ombudsman "decision"	Apr 11 0	May 7 1	Jun 5 2 0 2	Jul 8 2	Aug 5 0 0 5	4 1 0	9 0 0	4	4 0 1 2	<b>Jan</b> 4 1 2	8 3	0
3         72           0         72           0         72           0         72           0         72           0         72           0         72           0         72           0         72           0         72           0         72           0         72           0         72           0         72           0         72           0         72           0         72           0         72           0         72           0         72	The Ombudsman's anticipated response time is currently <b>20 working</b> days           Referrals from the Ombudsman (by reference number)         - could include multiple elements: enquin           Ongoing Complaints (Investigations only) b/fwd from 2012/13         New Complaints were reported from 1 April 2013 to date (including Prematures & enquiries)           were Premature - normally L2 complaints referred back to the Council         were enquiries by the LGO which have not been superceded by a later Ombudsman "decision"           were not investigated (decisions already made by the LGO e.g: OSJ, Provisional View etc.)	Apr 11 0 0	May 7 1 0	Jun 5 2	Jul 8 2 0	Aug 5 0	4 1	9 0	4 0 0	4 0 1	4 1 1	8 3 2	3 0 0
O         72           0         72           0         72           0         72           0         72           0         72           0         72           0         72           0         72           0         72           0         72           0         72           0         72           0         72           0         72           0         72           0         72           0         72           0         72	The Ombudsman's anticipated response time is currently <b>20 working</b> days           Referrals from the Ombudsman (by reference number)         - could include multiple elements: enquin           Ongoing Complaints (Investigations only) b/fwd from 2012/13         - could include multiple elements: enquine           New Complaints were reported from 1 April 2013 to date (including Prematures & enquiries)         were Premature - normally L2 complaints referred back to the Council           were enquiries by the LGO which have not been superceded by a later Ombudsman "decision"         were not investigated (decisions already made by the LGO e.g: OSJ, Provisional View etc.)           Provisional View on investigated cases         currently pending LGO decision	Apr 11 0 0 6	May 7 1 0 3	Jun 5 2 0 2	Jul 8 2 0 4	Aug 5 0 0 5	4 1 0 2	9 0 0 5	4 0 0 2	4 0 1 2	4 1 1 2	8 3 2 2	3 0 0 2

premature complaint being processed 0

The Ombudsman's anticipated response time is currently 20 working days

There is currently